

**Alberta Alcohol and Drug Abuse
Commission**

Financial Statements

March 31, 2009

**ALBERTA ALCOHOL AND DRUG
ABUSE COMMISSION
FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2009**

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ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION
MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING
FINANCIAL STATEMENTS
MARCH 31, 2009

The accompanying financial statements are the responsibility of management and have been reviewed and approved by Senior Management. The financial statements were prepared in accordance with Canadian Generally Accepted Accounting Principles and the financial directives issued by Alberta Health and Wellness, and of necessity include some amounts based on estimates and judgment.

To discharge its responsibility for the integrity and objectivity of financial reporting, management maintains a system of internal accounting controls comprising written policies, standards, procedures, a formal authorization structure, and satisfactory processes to review internal controls. This system provides management with reasonable assurance that transactions are in accordance with governing legislation and are properly authorized, reliable financial records are maintained, and assets are adequately safeguarded.

The Commission members carry out their responsibility for the financial statements through the Audit and Finance Committee. This Committee meets with management and the Auditor General of Alberta to review financial matters, and recommends the financial statements to the Alberta Health Services Board for approval upon finalization of the audit. The Auditor General of Alberta has free access to the Audit and Finance Committee.

The Auditor General of Alberta provides an independent audit of the financial statements. His examination is conducted in accordance with Canadian Generally Accepted Auditing Standards and includes tests and procedures which allow him to report on the fairness of the financial statements prepared by management.

“Original signed”

Dr. Stephen Duckett
Chief Executive Officer
Alberta Health Services

“Original signed”

Chris Mazurkewich
Chief Financial Officer
Alberta Health Services

“Original signed”

Barry Andres
Acting Chief Executive Officer
Alberta Alcohol and Drug Abuse Commission

“Original signed”

Christine Oness
Senior Financial Officer
Alberta Alcohol and Drug Abuse Commission

Auditor's Report

To the Members of the Alberta Health Services Board
and the Minister of Health and Wellness

I have audited the statement of financial position of the Alberta Alcohol and Drug Abuse Commission (the Commission) as at March 31, 2009 and the statements of operations and cash flows for the year then ended. These financial statements are the responsibility of the Commission's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Commission as at March 31, 2009 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

“Original signed by Fred J. Dunn, FCA”

Auditor General

Edmonton, Alberta
June 11, 2009

“The official version of this Report of the Auditor General, and the information the Report covers, is in printed form.”

ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION

STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2009

(In thousands)

ASSETS	<u>2009</u>	<u>2008</u>
Current Assets:		
Cash and cash equivalents (Note 3)	\$ 24,161	\$ 21,780
Accounts receivable	1,093	1,054
Inventory	-	420
Prepaid expenses	182	109
	<u>25,436</u>	<u>23,363</u>
Tangible Capital Assets (Note 4)	<u>1,645</u>	<u>786</u>
	<u>\$ 27,081</u>	<u>\$ 24,149</u>
 LIABILITIES AND ACCUMULATED SURPLUS		
Current Liabilities:		
Accounts payable and accrued liabilities	\$ 5,083	\$ 9,350
Accrued vacation pay	5,342	5,142
Deferred contributions (Note 7)	341	315
Unearned revenue	16	563
	<u>10,782</u>	<u>15,370</u>
Accumulated Surplus:		
At beginning of year	8,779	6,567
Net operating results	7,520	2,212
	<u>16,299</u>	<u>8,779</u>
	<u>\$ 27,081</u>	<u>\$ 24,149</u>

The accompanying notes and schedules are part of these financial statements.

ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION

STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2009

(In thousands)

	<u>2009</u>	<u>2008</u>
	<u>Budget</u>	<u>Actual</u>
	(Note 9)	<u>Actual</u>
Revenues (Schedule 1):		
Internal government transfers:		
Department of Health and Wellness	\$ 99,595	\$ 104,245
Fees	1,538	2,051
Investment income	888	1,052
Other	2,100	2,349
	<u>104,121</u>	<u>109,697</u>
Expenses – Directly Incurred: (Schedule 2 and 3, Note 2 (b))		
Programs:		
Adult Residential and Special Services	40,632	38,940
Outpatient, Prevention and Youth Services	42,174	47,496
Research, Information and Monitoring Administration	14,743	12,504
	<u>6,572</u>	<u>3,237</u>
	<u>104,121</u>	<u>102,177</u>
Net operating results	<u>\$ -</u>	<u>\$ 7,520</u>
		<u>\$ 2,212</u>

The accompanying notes and schedules are part of these financial statements.

ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2009

(In thousands)

	<u>2009</u>	<u>2008</u>
Operating transactions:		
Net operating results	\$ 7,520	\$ 2,212
Add non-cash charges:		
Amortization of capital assets	<u>339</u>	<u>374</u>
	7,859	2,586
Increase (decrease) in non-cash working capital	<u>(4,280)</u>	<u>3,333</u>
Cash provided by operating transactions	3,579	5,919
Capital transactions:		
Acquisition of tangible capital assets	<u>(1,198)</u>	<u>(261)</u>
Increase in cash and cash equivalents	2,381	5,658
Cash and cash equivalents at beginning of year	<u>21,780</u>	<u>16,122</u>
Cash and cash equivalents at end of year	<u>\$ 24,161</u>	<u>\$ 21,780</u>

The accompanying notes and schedules are part of these financial statements.

ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED MARCH 31, 2009

Note 1 **AUTHORITY AND PURPOSE**

The Alberta Alcohol and Drug Abuse Commission (Commission) is an agent of the Crown under the authority of the *Alcohol and Drug Abuse Act, Chapter A-38*, Revised Statutes of Alberta 2000. The Commission is dependent on grants from the Department of Health and Wellness for funding its programs and for meeting its obligations as they become due.

The Commission's purpose is to assist Albertans in achieving a life free from the harmful effects of alcohol, other drugs, tobacco and gambling problems. The Commission does this by providing community-based information, prevention and treatment services.

The Commission is a Government of Alberta agency and is not subject to Canadian taxes.

Note 2 **SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES**

Those financial statements are prepared in accordance with Canadian Generally Accepted Accounting Principles for the public sector as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants (PSAB). The PSAB financial presentation standard for government summary financial statements has been modified to more appropriately reflect the nature of the Commission.

(a) Revenue Recognition

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

Operating grants from the Department are recognized as revenue when they are receivable.

Unrestricted donations are recognized as revenue when they are received. Donations of materials and services that would otherwise have been purchased are recorded at fair value when it can reasonably be determined.

Externally restricted donations are deferred and are recognized as revenue in the period in which the related expenses are incurred.

Note 2 **SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)**

(b) Expenses

Directly Incurred

Directly incurred expenses are those costs the Commission has primary responsibility and accountability for, as reflected in the government's budget documents.

Directly incurred expenses are included on Schedules 2 and 3, as well as the Statement of Operations.

Incurred by Others

Services contributed by other entities in support of the Commission's operations are disclosed in Schedule 3.

(c) Inventory

Inventory is valued at the lower of cost and net realizable value with cost being determined principally on a first-in, first-out basis.

(d) Tangible Capital Assets

Tangible capital assets are recorded at cost net of accumulated amortization. The threshold for capitalizing assets is \$5,000. Amortization is provided over the estimated useful lives of the assets as follows:

Furniture and equipment	- 10 years straight-line
Computer hardware and software	- 3 years straight-line

(e) Valuation of Financial Assets and Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

The fair values of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities and accrued vacation pay are estimated to approximate their book values. Subsequent actual amounts, which may vary from estimates, will impact future financial results.

Note 2 **SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES (continued)**

(f) Financial Instruments

The Commission's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities and accrued vacation pay. Unless otherwise noted, it is management's opinion that the Commission is not exposed to significant interest, currency or credit risks arising from these financial instruments.

(g) Measurement Uncertainty

Measurement uncertainty exists when there is variance between the recognized or disclosed amount and another reasonably possible amount. Allowance for doubtful account (\$30) and amortization (\$339) recorded in these financial statements, are subject to measurement uncertainty. While best estimate have been used in reporting allowance for doubtful account and amortization, management considers that it is possible that conditions in the near term could require further change to the recognized amounts. Differences between actual results and expectations are adjusted in the period when the actual values are known.

Note 3 **CASH AND CASH EQUIVALENTS**
(In thousands)

Cash and cash equivalents consist of deposits in the Consolidated Cash Investment Trust Fund (CCITF Fund) of the Province of Alberta. The Fund is managed with the objective of providing competitive interest income to depositors while maintaining appropriate security and liquidity of depositors' capital. The portfolio is comprised of high quality short-term and mid-term fixed income securities with a maximum term to maturity of three years. As at March 31, 2009, securities held by the Fund have a time-weighted return of 3% per annum (March 31, 2008: 4.50% per annum).

Interest is earned on the Commission's daily cash balance at the average rate of the Fund's earnings, which vary depending on prevailing market interest rates. The Commission retains the interest earned on all of its bank accounts, and reflects it as income. Interest income of \$1,052 (2008 \$1,307) was earned during the year on this account and is reflected in the financial statements.

Note 4 **TANGIBLE CAPITAL ASSETS**
(In thousands)

	Equipment	Computer Hardware and Software	2009 Total	2008 Total
Estimated Useful Life	10 Years	3 Years		
Beginning of year	\$ 423	\$ 1,700	\$ 2,123	\$ 1,862
Additions	11	1,187	1,198	261
	<u>\$ 434</u>	<u>\$ 2,887</u>	<u>\$ 3,321</u>	<u>\$ 2,123</u>
<i>Accumulated Amortization</i>				
Beginning of year	\$ 211	\$ 1,126	\$ 1,337	\$ 963
Amortization expense	34	305	339	374
	<u>\$ 245</u>	<u>\$ 1,431</u>	<u>\$ 1,676</u>	<u>\$ 1,337</u>
Net Book Value at March 31,2009	<u>\$ 189</u>	<u>\$ 1,456</u>	<u>\$ 1,645</u>	
Net Book Value at March 31,2008	<u>\$ 212</u>	<u>\$ 574</u>		<u>\$ 786</u>

Note 5 **CONTRACTUAL OBLIGATIONS**
(In thousands)

(a) The Commission leases certain vehicles and equipment under operating leases that expire on various dates through to March 31, 2013. The aggregate amounts payable for the unexpired terms of these leases are as follows:

2010	\$ 192
2011	\$ 69
2012	\$ 6
2013	\$ 2

(b) The Commission has some service contractual obligations, which extend into 2010. The value of these contractual obligations is \$1,652.

Note 6 **CONTINGENT LIABILITIES**
(In thousands)

At March 31, 2009, the Commission is a defendant in three legal claims totaling \$614 (2008-three claims \$614). The specified amount of one claim is \$285. The resulting loss, if any, from this one claim cannot be determined. The losses on the other two claims are estimated at \$329 and have been recorded in the financial statements.

Note 7 **DEFERRED CONTRIBUTIONS**
(In thousands)

Deferred contributions consist of unexpended funds from donations to the Memorial Trust Fund. These are externally restricted contributions to be used to supplement the work of the Commission in the areas of research and education and to acquire capital assets. Changes in deferred contributions are as follows:

	2009	2008
Donations	\$ 16	\$ 7
Interest Earned	<u>10</u>	<u>12</u>
Increase during the year	\$ 26	\$ 19
Balance at beginning of year	<u>315</u>	<u>296</u>
Balance at end of year	<u>\$ 341</u>	<u>\$ 315</u>

Note 8 **DEFINED BENEFIT PLANS**
(In thousands)

The Commission participates in the multi-employer pension plans, Management Employee Pension Plan and Public Service Pension Plan. The Commission also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of \$3,860 for the year ended March 31, 2009 (2008 – \$3,459) and is reflected in Employer Contributions on Schedule 2.

At December 31, 2008, the Management Employees Pension Plan reported a deficiency of \$568,574 (2007 deficiency \$84,341) and the Public Service Pension Plan reported a deficiency of \$1,187,538 (2007 deficiency \$92,509 as restated). At December 31, 2008, the Supplementary Retirement Plan for Public Service Managers had a deficiency of \$7,111 (2007 surplus \$1,510).

Alberta Health Services (AHS) has approved an additional expense to transfer employees' service from the Public Service Pension Plan to the Local Authorities Pension Plan effective April 1, 2009. The additional expense is estimated at \$1.7 million and is recorded in the financial statements of East Central Health.

Note 9 **APPROVALS**

(a) Budget

The budget amounts shown on the Statement of Operations agree with the 2008/09 Government Estimates. The budget amounts shown on Schedules 1 and 2 provide additional revenue information and present expenses by object. The Commission board members approved these budgets on April 22, 2008.

(b) Financial Statements

These financial statements were approved on June 11, 2009 by the Alberta Health Services Board.

Note 10 **RELATED PARTY TRANSACTIONS**
(In thousands)

Related parties are those entities consolidated in the Province of Alberta's financial statements. Related parties also include management in the Commission. For purposes of this schedule, the related parties are separated into "Entities in the Ministry" which includes the Department of Health and Wellness, Regional Health Authorities, the Alberta Cancer Board, the Alberta Mental Health Board and the Health Quality Council of Alberta, and "Other Entities".

The Commission and its employees paid and collected certain fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this note.

The Commission had the following transactions with related parties recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between related parties.

	Entities in the Ministry		Other Entities	
	2009	2008	2009	2008
Revenues:				
Grants	\$ 104,245	\$ 95,397	\$ -	\$ -
Fees & charges	818	872	191	399
	<u>\$ 105,063</u>	<u>\$ 96,269</u>	<u>\$ 191</u>	<u>\$ 399</u>
Expenses:				
Other services	\$ 1,677	\$ 1,930	\$ 545	\$ 782
Receivables from	\$ 185	\$ 277	\$ 623	\$ 607
Payables to	\$ 2,337	\$ 628	\$ 48	\$ 228

The Commission also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related parties are estimated based on the costs incurred by the service provider to provide the services. These amounts are not recorded in the financial statements and are disclosed on Schedule 3.

	Entities in the Ministry		Other Entities	
	2009	2008	2009	2008
Expenses:				
Legal fees	\$ -	\$ -	\$ 104	\$ 167
Other	-	-	138	213
Accommodation	-	-	10,599	9,962
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,841</u>	<u>\$ 10,342</u>

Note 11 SALARIES AND BENEFITS DISCLOSURE
(In thousands)

	2009				2008	
	Other				Total	Total
	Base Salary ^(a)	Other Cash Benefits ^(b)	Non-cash Benefits ^(c)	Severance ^(d)		
Board Chair ^(e)						
Ken Hughes - AHS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Harvey Cenaiko	-	-	-	-	-	16
Board Members ^(e)						
Jack Ady - AHS	-	-	-	-	-	-
Pierre Crevoilin - AHS	-	-	-	-	-	-
Catherine Roozen - AHS	-	-	-	-	-	-
Linda Hohol - AHS	-	-	-	-	-	-
John Lehnrs - AHS	-	-	-	-	-	-
Irene Lewis - AHS	-	-	-	-	-	-
Don Sieben - AHS	-	-	-	-	-	-
Lori Andreachuk - AHS	-	-	-	-	-	-
Gord Bontoje - AHS	-	-	-	-	-	-
Teri Lynn Bougie	-	-	-	-	-	-
Jim Clifford - AHS	-	-	-	-	-	-
Strater Crowfoot - AHS	-	-	-	-	-	-
Tony Franceschini - AHS	-	-	-	-	-	-
Andrea Laupacis - AHS	-	-	-	-	-	-
Gord Winkel - AHS	-	-	-	-	-	-
Jack Laverick	-	2	-	-	2	9
Jane Finlay	-	1	-	-	1	5
Judy Roschlauby	-	3	-	-	3	9
Deborah Lloyd	-	2	-	-	2	9
Allen Dietz	-	-	-	-	-	3
Jane Gowanlock	-	-	-	-	-	8
Ed Johnson	-	-	-	-	-	6
Joseph Rodgers	-	-	-	-	-	2
Duncan Stewart	-	-	-	-	-	6
President & Chief Executive Officer - AHS ^(m)	-	-	-	-	-	-
Interim President & Chief Executive Officer - AHS ^(m)	-	-	-	-	-	-
Chief Executive Officer ⁽ⁿ⁾	126	-	27	-	153	172
President & Chief Executive Officer ^(o)	-	-	-	-	-	117
Acting Chief Executive Officer ^{(p)(h)}	168	32	42	-	242	-
Acting Vice President ^{(t)(k)}	140	23	36	-	199	-
Vice President, Community Services Division ^(l)	130	44	34	-	208	207
Vice President, Corporate Services Division ^(k)	-	-	-	-	-	116
Vice President, Provincial Services Division ⁽¹⁾	26	1	6	97	130	194

Note 11 SALARIES AND BENEFITS DISCLOSURE (continued)
(In thousands)

Prepared in accordance with Treasury Board Directive 12/98 as amended

- (a) Base salary includes pensionable base pay. Salaries disclosed are for members of the senior decision making group.
- (b) Other cash benefits include bonuses, vacation payments, overtime, lump sum payments and honoraria.
- (c) Other non-cash benefits include the Commission's share of all employee benefits and contributions or payments made on behalf of employees including pension, supplementary retirement plans, health care, dental coverage, group life insurance, short and long-term disability plans, professional memberships, tuition and conference fees.
- (d) Severance includes direct or indirect payments to individuals upon termination, which are not included in other benefits.
- (e) On May 15, 2008, the Commission's board, along with the other regional health authority boards, was replaced by the Alberta Health Services ('AHS') interim board. On December 1, 2008, an additional 8 panel members were appointed to complete the 15 member board. Salaries & benefits of the AHS board members are reported and disclosed in the financial statements of East central Health.
- (f) The President & Chief Executive Officer vacated his position in July 2007; the position was retitled to Chief Executive Officer and was filled through secondment from Alberta Health & Wellness in June 2007.
- (g) The Chief Executive Officer position was seconded to the Commission from Alberta Health & Wellness in June 2007. This individual then was seconded to AHS in December 2008 and replaced by the Vice President Community Services in an Acting Chief Executive Officer capacity. Salaries & benefits reflected are for the period April 2008 – November 2008.
- (h) The Acting Chief Executive Officer assumed his role in December 2008. The vacated Vice President Community position was filled by an existing executive staff member. Salaries & benefits are reflected for the entire fiscal year.
- (i) The Acting Vice President assumed responsibilities for the Community Services Division in May 2008 and the Provincial Services Division in February 2009. Salaries & benefits are reflected for the entire fiscal year.
- (j) The Vice President, Community Services Division vacated the position in February 2009.
- (k) The Vice President, Corporate Services Division vacated the position in November 2007. The CEO and subsequently the Acting CEO assumed responsibilities for the Corporate Services Division.
- (l) The Vice President, Provincial Services Division vacated the position in May 2008; severance is not related to Alberta Health Services (AHS) transition. The currently Acting Vice President Community and Provincial Services assumed this position from May 2008 until January 2009.
- (m) The Interim CEO – AHS was appointed effective May 15, 2008 to manage the operations of the health regions, provincial boards and the Commission and to effect their transition to a single provincial health authority. The President & CEO – AHS was appointed effective March 23, 2009. Salary and benefits of the Interim CEO – AHS and President and CEO – AHS are reported and disclosed in the financial statements of East Central Health.

Note 12 **NEW GOVERNANCE STRUCTURE**

On May 15, 2008 the Minister of Health and Wellness restructured the governance model of health services delivery in Alberta. A single common board replaced the board members of each of Alberta's nine Regional Health Authority Boards, Alberta Mental Health Board, Alberta Cancer Board and Alberta Alcohol and Drug Abuse Commission (AADAC). Effective April 1, 2009, all of these entities including the Commission but excluding East Central Health will be disestablished and all the assets, liabilities, rights and obligations of these entities, including the Commission, will be assumed by East Central Health whose name will change to Alberta Health Services ("AHS").

Note 13 **TRANSITION AND RESTRUCTURING EXPENSES**

(In thousands)

As at March 31, 2009, the Commission recorded incremental transition and restructuring expenses, related to the transition to Alberta Health Services. Costs incurred related to transition and restructuring are for integration and transition contracts. These costs were recorded as related party receivable from East Central Health.

	Severance Related	Other	Total
Liability as at March 31, 2008	\$ -	\$ -	\$ -
Expenses	-	181	181
Payments made during the year	-	(181)	(181)
Liability as at March 31, 2009	-	-	-

East Central Health received \$80 million in funding from Alberta Health and Wellness for the transition costs incurred as described above.

Schedule 1

**ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION
SCHEDULE OF REVENUES
FOR THE YEAR ENDED MARCH 31, 2009**

(In thousands)

	<u>2009</u> Budget	<u>Actual</u>	<u>2008</u> Actual
Internal government transfers:			
Department of Health and Wellness	\$ 99,595	\$ 104,245	\$ 95,397
Premiums, Fees and Licenses:			
Fees:			
Clients	1,538	2,051	1,428
Investment Income (Note 3)	888	1,052	1,307
Other Revenue:			
Donations	-	16	12
Publications	40	21	28
Miscellaneous - Contracted services	2,018	1,647	1,475
- Sundry & miscellaneous at residential sites	42	154	72
- Other miscellaneous revenues	-	511	-
	<u>2,100</u>	<u>2,349</u>	<u>1,587</u>
Total Revenues	\$ 104,121	\$ 109,697	\$ 99,719

Schedule 2
ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION
SCHEDULE OF EXPENSES BY OBJECT AND CORE BUSINESS
FOR THE YEAR ENDED MARCH 31, 2009

(In thousands)

EXPENSES BY OBJECT	<u>2009</u>		<u>2008</u>
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Manpower:			
Salaries	\$ 46,564	\$ 44,874	\$ 40,858
Employer contributions	8,711	8,452	8,051
Wages	4,004	5,584	4,924
Allowances and benefits	1,110	1,403	2,067
Provision for vacation pay	-	200	367
	<u>60,389</u>	<u>60,513</u>	<u>56,267</u>
Grants:			
Direct financial assistance to agencies	<u>18,597</u>	<u>21,878</u>	<u>21,597</u>
Other:			
Professional, technical, and labor service	17,368	13,858	13,560
Materials and supplies	3,539	2,220	2,202
Travel and relocation	1,869	1,552	1,513
Telephone	534	568	533
Rental	446	403	392
Amortization	173	339	374
Purchased services – other	641	159	161
Advertising	85	129	124
Purchased services - shared	120	116	-
Voluntary departure payments	-	97	352
Hosting	98	89	87
Insurance	84	84	82
Freight & postage	94	61	69
Repair and maintenance	66	60	101
Bad debts	-	42	19
Board member's fees	-	8	57
Other operating expenses	18	1	17
	<u>25,135</u>	<u>19,786</u>	<u>19,643</u>
	<u>\$ 104,121</u>	<u>\$ 102,177</u>	<u>\$ 97,507</u>

Schedule 2 (continued)
ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION
SCHEDULE OF EXPENSES BY OBJECT AND CORE BUSINESS
FOR THE YEAR ENDED MARCH 31, 2009

(In thousands)

EXPENSES BY CORE BUSINESS	<u>2009</u>		<u>2008</u>
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Core Business:			
Treatment	\$ 68,072	\$ 65,612	\$ 64,041
Information	21,520	21,006	20,449
Prevention	14,529	15,559	13,017
	<u>\$ 104,121</u>	<u>\$ 102,177</u>	<u>\$ 97,507</u>

ALBERTA ALCOHOL AND DRUG ABUSE COMMISSION
SCHEDULE OF ALLOCATED COSTS
FOR THE YEAR ENDED MARCH 31, 2009

	(In thousands)					
	2009				2008	
	<u>Expenses Incurred by Others</u>					
	Expenses ^a	Legal Fees ^b	Others ^c	Accommodation costs ^d	Total Expenses	Total Expenses
Programs:						
Adult Residential & Special Services	\$ 38,940	\$ -	-	\$ 4,938	\$ 43,878	\$ 42,576
Outpatient, Prevention and Youth Services	47,496	-	-	5,526	53,022	46,817
Research, Information & Monitoring	12,504	-	-	-	12,504	12,559
Administration	3,237	104	138	135	3,614	5,897
	<u>\$ 102,177</u>	<u>\$ 104</u>	<u>\$ 138</u>	<u>\$ 10,599</u>	<u>\$ 113,018</u>	<u>\$ 107,849</u>

^a Expenses – directly incurred as per Statement of Operations including accrued vacation pay adjustment.

^b Cost shown for Legal Services in Note 10, allocated by estimated cost incurred by each program.

^c Cost shown for others in Note 10 includes \$138 estimated cost unbilled by Service Alberta.

^d Costs shown for Accommodation (includes grants in lieu of taxes) in Note 10, allocated by square footage.